

Rochester-Avon Recreation Authority
2021-2023 Proposed Budget Highlights:

The fiscal year 2021-23 budget has presented a challenge for RARA Administration in projecting future revenues and expenditures as the world is navigating through a pandemic impacting every industry including the Parks & Recreation profession. At the time this fiscal budget was submitted, RARA is still largely shut down to activities with the exception of limited programs offered in an outdoor setting per Executive Order 12(b) of EO 2020-110. Programs & services represented in this proposed budget plan are conservatively projected anticipating this executive order being lifted prior to the 2021 fiscal year commencing.

All RARA programs & services have been impacted in some way, shape, or form due to the social distancing component of this order, which drastically changes how all recreation programs can and will be implemented in the foreseeable future.

RARA FY 2021-2023 Budget Significant Notes:

- Anticipated program revenues have been significantly reduced ranging from 40 to 80 percent depending on the program.
- Anticipated program expenditures have been significantly reduced as a result of anticipated reduction in program revenue.
- Capital improvement projects have been deferred.
- Personnel services have been reduced in both administrative & program cost centers in order to reflect a balanced budget.
 - Note that Program Supervisors will take on more responsibility in program implementation, notably the registration side, as main office staffing has been reduced.
- RARA Administration recognizes the additional responsibilities due to consolidating services and is in the process of implementing new software to assist in this transition.

The grand total Proposed FY 2021 RARA Expenditure Budget is \$1,765,790, which represents a (32%) reduction from FY 2020. The grand total Proposed FY 2020 RARA Revenue Budget is \$1,769,000, which represents a (36%) reduction from FY 2019. In summary, it is proposed for RARA revenues to exceed RARA expenditures by +\$3,210, resulting in a proposed contribution into RARA Fund Balance of +\$3,210 in FY 2021.

RARA ended FY 2019 with \$365,335 in Fund Balance. RARA Administration has been working with the City of Rochester Hills continually monitoring the current FY 2020 Budget. RARA Administration has been very aggressive in reducing expenditures in FY 2020 to minimum levels in order to balance out anticipated reductions in program revenues this year. At this point it is projected that there will be little impact on RARA Fund Balance this year as expenditures are anticipated to be reduced to the level of revenue anticipated in FY 2020.

RARA's Fund Balance Policy calls for fund balance to be maintained at minimum of 20% of annual operating expenditures. With the FY 2021 RARA Budget proposing \$1,765,790 in expenditures, the corresponding fund balance minimum to be maintained is approx. \$350,000. It is anticipated RARA will be at its minimum fund balance target by the end of FY 2020, and will continue to operate with a structural surplus to maintain its minimum target balance moving forward.

ROCHESTER AVON RECREATION AUTHORITY [RARA]

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 000 - Revenues - Administration	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<u>MUNICIPAL CONTRIBUTIONS</u>						
\$ 628,048	\$ 642,139	\$ 671,054	\$ 683,470	589000 Contribution - City of Rochester Hills	\$ 702,590	2.8%	\$ 719,440	2.4%	\$ 736,610	2.4%
85,787	85,428	88,218	90,890	590000 Contribution - City of Rochester	89,690	-1.3%	91,840	2.4%	94,030	2.4%
<u>\$ 713,834</u>	<u>\$ 727,568</u>	<u>\$ 759,272</u>	<u>\$ 774,360</u>	<u>MUNICIPAL CONTRIBUTIONS</u>	<u>\$ 792,280</u>	<u>2.3%</u>	<u>\$ 811,280</u>	2.4%	<u>\$ 830,640</u>	<u>2.4%</u>
				<u>FEES</u>						
\$ 30	\$ -	\$ -	\$ 30	630001 Fees - NSF Check Charge	\$ 30	0.0%	\$ 30	0.0%	\$ 30	0.0%
7,715	14,370	12,472	14,290	636017 Fees - Brochure Advertisement	6,000	-58.0%	6,000	0.0%	6,000	0.0%
78,770	103,710	122,499	126,670	650002 Rental - Building	89,000	-29.7%	89,000	0.0%	89,000	0.0%
<u>\$ 86,515</u>	<u>\$ 118,080</u>	<u>\$ 134,971</u>	<u>\$ 140,990</u>	<u>FEES</u>	<u>\$ 95,030</u>	<u>-32.6%</u>	<u>\$ 95,030</u>	0.0%	<u>\$ 95,030</u>	<u>0.0%</u>
				<u>INTEREST EARNINGS</u>						
\$ 2,684	\$ 7,930	\$ 15,940	\$ 20,850	664001 Interest & Dividend Earnings	\$ 6,190	-70.3%	\$ 6,290	1.6%	\$ 6,800	8.1%
-	1,000	-	-	673001 Sales of Assets	-	-	-	-	-	-
<u>\$ 2,684</u>	<u>\$ 8,930</u>	<u>\$ 15,940</u>	<u>\$ 20,850</u>	<u>INTEREST EARNINGS</u>	<u>\$ 6,190</u>	<u>-70.3%</u>	<u>\$ 6,290</u>	1.6%	<u>\$ 6,800</u>	<u>8.1%</u>
				<u>MISCELLANEOUS REVENUE</u>						
\$ 50	\$ 60	\$ -	\$ -	675000 Contributions & Donations	\$ -	-	\$ -	-	\$ -	-
12,575	21,842	11,787	15,000	677000 Reimbursement	11,000	-26.7%	11,000	0.0%	11,000	0.0%
12,232	11,466	6,256	6,000	687000 Refund & Rebates	3,000	-50.0%	3,000	0.0%	3,000	0.0%
11,550	4,694	7,846	7,500	695000 Miscellaneous Revenue	3,000	-60.0%	3,000	0.0%	3,000	0.0%
364,887	-	-	-	698001 Other Financing Sources / Bonds	-	-	-	-	-	-
<u>\$ 401,295</u>	<u>\$ 38,063</u>	<u>\$ 25,889</u>	<u>\$ 28,500</u>	<u>MISCELLANEOUS REVENUE</u>	<u>\$ 17,000</u>	<u>-40.4%</u>	<u>\$ 17,000</u>	0.0%	<u>\$ 17,000</u>	<u>0.0%</u>
<u>\$ 1,204,328</u>	<u>\$ 892,641</u>	<u>\$ 936,071</u>	<u>\$ 964,700</u>	<u>RARA - ADMINISTRATION</u>	<u>\$ 910,500</u>	<u>-5.62%</u>	<u>\$ 929,600</u>	<u>2.10%</u>	<u>\$ 949,470</u>	<u>2.1%</u>

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 960 - Revenues - Adult Activities	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<u>FEES</u>						
\$ 480	\$ 315	\$ 204	\$ -	636002 Fees - Basketball	\$ -	-	\$ -	-	\$ -	-
63,590	58,412	46,920	60,000	636004 Fees - Softball / Baseball	26,000	-56.7%	26,000	0.0%	26,000	0.0%
-	150	-	-	636005 Fees - Other Sports	-	-	-	-	-	-
<u>\$ 64,070</u>	<u>\$ 58,877</u>	<u>\$ 47,124</u>	<u>\$ 60,000</u>	<u>FEES</u>	<u>\$ 26,000</u>	-56.7%	<u>\$ 26,000</u>	0.0%	<u>\$ 26,000</u>	0.0%
<u>\$ 64,070</u>	<u>\$ 58,877</u>	<u>\$ 47,124</u>	<u>\$ 60,000</u>	<u>RARA - ADULT ACTIVITIES</u>	<u>\$ 26,000</u>	<u>-56.67%</u>	<u>\$ 26,000</u>	<u>0.00%</u>	<u>\$ 26,000</u>	<u>0.0%</u>

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 961 - Revenues - Youth Sports	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<u>FEES</u>						
\$ 110,138	\$ 109,989	\$ 131,293	\$ 127,000	636002 Fees - Basketball	\$ 65,000	-48.8%	\$ 65,000	0.0%	\$ 65,000	0.0%
111,227	96,249	107,136	112,200	636004 Fees - Softball / Baseball	65,000	-42.1%	65,000	0.0%	65,000	0.0%
32,618	44,029	36,447	24,350	636005 Fees - Other Sports	12,000	-50.7%	12,000	0.0%	12,000	0.0%
-	-	68,741	81,500	636006 Fees - Youth Volleyball	40,000	-50.9%	40,000	0.0%	40,000	0.0%
<u>\$ 253,983</u>	<u>\$ 250,267</u>	<u>\$ 343,617</u>	<u>\$ 345,050</u>	<u>FEES</u>	<u>\$ 182,000</u>	<u>-47.3%</u>	<u>\$ 182,000</u>	<u>0.0%</u>	<u>\$ 182,000</u>	<u>0.0%</u>
<u>\$ 253,983</u>	<u>\$ 250,267</u>	<u>\$ 343,617</u>	<u>\$ 345,050</u>	<u>RARA - YOUTH SPORTS</u>	<u>\$ 182,000</u>	<u>-47.3%</u>	<u>\$ 182,000</u>	<u>0.0%</u>	<u>\$ 182,000</u>	<u>0.0%</u>

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 962 - Revenues - Other Programs	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<i>FEES</i>						
\$ 177,293	\$ 201,395	\$ 196,570	\$ 209,100	636006 Fees - Day Camp	\$ 100,000	-52.2%	\$ 100,000	0.0%	\$ 100,000	0.0%
23,485	2,023	2,049	2,040	636007 Fees - Tennis	4,000	96.1%	4,000	0.0%	4,000	0.0%
3,028	8,417	4,260	8,980	636008 Fees - Golf	4,000	-55.5%	4,000	0.0%	4,000	0.0%
159,672	161,493	161,136	137,700	636009 Fees - Contracted Camps	140,000	1.7%	140,000	0.0%	140,000	0.0%
15,926	11,371	7,496	-	636013 Fees - Educational Events	-	-	-	-	-	-
19,476	21,581	36,127	20,400	636015 Fees - Special Events	7,500	-63.2%	7,500	0.0%	7,500	0.0%
145,811	152,881	150,409	150,960	636016 Fees - Adaptive Services	75,000	-50.3%	75,000	0.0%	75,000	0.0%
11,520	18,698	26,033	19,000	636018 Fees - Party Rental	10,000	-47.4%	10,000	0.0%	10,000	0.0%
<u>\$ 556,211</u>	<u>\$ 577,858</u>	<u>\$ 584,080</u>	<u>\$ 548,180</u>	<i>FEES</i>	<u>\$ 340,500</u>	<u>-37.9%</u>	<u>\$ 340,500</u>	0.0%	<u>\$ 340,500</u>	0.0%
<u>\$ 556,211</u>	<u>\$ 577,858</u>	<u>\$ 584,080</u>	<u>\$ 548,180</u>	<u>RARA - OTHER PROGRAMS</u>	<u>\$ 340,500</u>	<u>-37.89%</u>	<u>\$ 340,500</u>	<u>0.00%</u>	<u>\$ 340,500</u>	<u>0.0%</u>

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 963 - Revenues - Dance	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<i>FEES</i>						
\$ 721,391	\$ 743,705	\$ 609,392	\$ 725,000	631000 Fees - Dance	\$ 240,000	-66.9%	244,800	2.0%	249,700	2.0%
<u>721,391</u>	<u>743,705</u>	<u>609,392</u>	<u>725,000</u>	<i>FEES</i>	<u>\$ 240,000</u>	<u>-66.9%</u>	<u>\$ 244,800</u>	2.0%	<u>\$ 249,700</u>	2.0%
<u>\$ 721,391</u>	<u>\$ 743,705</u>	<u>\$ 609,392</u>	<u>\$ 725,000</u>	<i>RARA - DANCE</i>	<u>\$ 240,000</u>	<u>-66.9%</u>	<u>\$ 244,800</u>	<u>2.0%</u>	<u>\$ 249,700</u>	<u>2.0%</u>

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 964 - Revenues - Recreation Complex	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<i>FEES</i>						
\$ 62,523	\$ 118,190	\$ 153,377	\$ 120,000	636021 Fees - Memberships	\$ 70,000	-41.7%	71,400	2.0%	72,830	2.0%
<u>62,523</u>	<u>\$ 118,190</u>	<u>\$ 153,377</u>	<u>\$ 120,000</u>	<i>FEES</i>	<u>\$ 70,000</u>	<u>-41.7%</u>	<u>\$ 71,400</u>	2.0%	<u>\$ 72,830</u>	2.0%
<u>\$ 62,523</u>	<u>\$ 118,190</u>	<u>\$ 153,377</u>	<u>\$ 120,000</u>	<u>RARA - RECREATION COMPLEX</u>	<u>\$ 70,000</u>	<u>-41.7%</u>	<u>\$ 71,400</u>	<u>2.0%</u>	<u>\$ 72,830</u>	<u>2.0%</u>
<u>\$ 2,862,506</u>	<u>\$ 2,641,538</u>	<u>\$ 2,673,661</u>	<u>\$ 2,762,930</u>	<u>GRAND TOTAL - RARA REVENUES</u>	<u>\$ 1,769,000</u>	<u>-36.0%</u>	<u>\$ 1,794,300</u>	<u>1.4%</u>	<u>\$ 1,820,500</u>	<u>1.5%</u>

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				<u>FUND BALANCE</u>						
\$ -	\$ -	\$ -	\$ 170,840	701001 Balance Contributed To Fund Balance	\$ 3,210	-98.1%	\$ 83,620	2505.0%	\$ 120,480	44.1%
-	\$ -	\$ -	\$ 170,840	<u>FUND BALANCE</u>	\$ 3,210	<u>-98.1%</u>	\$ 83,620	<u>2505.0%</u>	\$ 120,480	<u>44.1%</u>
				<u>PERSONNEL SERVICES</u>						
\$ 517,017	\$ 508,333	\$ 499,309	\$ 522,200	703000 Salaries & Wages	\$ 465,010	-11.0%	\$ 465,010	0.0%	\$ 465,010	0.0%
22,136	21,494	20,736	36,760	710000 Employee - Pension Plan	32,090	-12.7%	32,090	0.0%	32,090	0.0%
7,447	7,319	7,229	7,570	714000 Employers - Medicare	6,740	-11.0%	6,740	0.0%	6,740	0.0%
31,844	31,297	30,910	32,380	715000 Employers - Social Security	28,830	-11.0%	28,830	0.0%	28,830	0.0%
106,696	88,288	70,339	75,250	716000 Health & Optical Insurance	56,540	-24.9%	60,780	7.5%	65,340	7.5%
25,300	36,000	28,000	28,000	716002 Health Savings Account (HSA)	28,000	0.0%	28,000	0.0%	28,000	0.0%
9,617	8,244	8,894	9,230	717000 Dental Insurance	6,800	-26.3%	6,970	2.5%	7,140	2.4%
5,326	2,947	3,946	4,600	718000 Life / AD & D Insurance	3,200	-30.4%	3,200	0.0%	3,200	0.0%
7,031	1,048	3,043	9,000	719000 Disability Insurance	3,000	-66.7%	3,000	0.0%	3,000	0.0%
-	-	-	-	720000 Unemployment Insurance	4,650	100.0%	4,650	0.0%	4,650	0.0%
10,892	8,869	8,507	12,020	721000 Workers Compensation	4,500	-62.6%	4,500	0.0%	4,500	0.0%
743,308	\$ 713,839	\$ 680,913	\$ 737,010	<u>PERSONNEL SERVICES</u>	\$ 639,360	-13.2%	\$ 643,770	0.7%	\$ 648,500	0.7%
				<u>OPERATING SUPPLIES</u>						
3,089	\$ 2,251	\$ 2,388	\$ 4,000	727000 Office Supplies	\$ 2,000	-50.0%	\$ 2,000	0.0%	\$ 2,000	0.0%
13,356	11,112	9,625	8,000	740000 Operating Supplies	8,000	0.0%	8,000	0.0%	8,000	0.0%
20,867	4,187	16,511	6,000	748000 Operating Equipment	6,000	0.0%	6,000	0.0%	6,000	0.0%
37,312	\$ 17,551	\$ 28,524	\$ 18,000	<u>OPERATING SUPPLIES</u>	\$ 16,000	-11.1%	\$ 16,000	0.0%	\$ 16,000	0.0%
				<u>PROFESSIONAL SERVICES</u>						
55,992	58,325	59,327	52,350	801000 Professional Services	37,280	-28.8%	37,990	1.9%	38,310	0.8%
1,925	4,334	3,461	3,000	801017 Professional Services - Marketing	-	-100.0%	-	-	-	-
7,900	8,100	7,388	7,500	804000 Audit Fees	7,600	1.3%	7,700	1.3%	7,700	0.0%

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1,581	179	239	1,500	805001 Legal Fees - City Attorney	1,500	0.0%	1,500	0.0%	1,500	0.0%
8,249	7,424	7,907	9,000	807000 Contractual Services	8,000	-11.1%	8,000	0.0%	8,000	0.0%
2,921	4,180	2,905	3,100	850000 Membership & Dues	3,100	0.0%	3,100	0.0%	3,100	0.0%
5,476	4,099	10,805	8,000	860000 Travel & Seminars	8,000	0.0%	8,000	0.0%	8,000	0.0%
34,096	35,411	36,390	37,000	900000 Printing & Publishing	30,000	-18.9%	30,000	0.0%	30,000	0.0%
25,285	25,895	26,786	27,000	910000 Liability Insurance & Bonds	26,000	-3.7%	26,000	0.0%	26,000	0.0%
143,426	147,945	155,208	148,450	PROFESSIONAL SERVICES	121,480	-18.2%	122,290	0.7%	122,610	0.3%
				OTHER EXPENSES						
61,090	\$ 58,551	\$ 57,340	\$ 55,000	920000 Public Utilities	\$ 55,000	0.0%	\$ 55,000	0.0%	\$ 55,000	0.0%
8,484	9,013	11,114	11,000	922000 Telephone Expense	11,000	0.0%	11,000	0.0%	11,000	0.0%
17,756	15,626	13,275	16,000	929001 Repairs & Maintenance - Building	13,000	-18.8%	13,000	0.0%	13,000	0.0%
48,000	48,000	48,000	48,000	931000 Maintenance - Park	48,000	0.0%	48,000	0.0%	48,000	0.0%
7,623	5,667	10,072	10,000	940000 Rental - Equipment	10,000	0.0%	10,000	0.0%	10,000	0.0%
6	13	286	300	954000 Miscellaneous Expense	300	0.0%	300	0.0%	300	0.0%
(525)	102	40	-	960000 Tax Tribunals	-	-	-	-	-	-
142,434	\$ 136,972	\$ 140,127	\$ 140,300	OTHER EXPENSES	\$ 137,300	-2.1%	\$ 137,300	0.0%	\$ 137,300	0.0%
				CAPITAL OUTLAY						
\$ 23,215	\$ -	\$ -	\$ 11,000	974000 Land Improvement	\$ -	-100.0%	\$ -	-	\$ -	-
658,400	12,478	5,410	-	976000 Building Improvements	-	-	-	-	-	-
328,116	-	-	20,000	977000 Equipment - Capitalized	5,000	-75.0%	5,000	0.0%	5,000	0.0%
13,825	-	-	-	980000 Office Equipment	-	-	-	-	-	-
130,071	131,827	139,798	148,130	990000 Principal Payment	157,470	6.3%	105,970	-32.7%	97,860	-7.7%
141,462	134,155	126,184	117,890	995000 Interest Payment	108,070	-8.3%	99,240	-8.2%	91,640	-7.7%
1,295,089	\$ 278,460	\$ 271,392	\$ 297,020	CAPITAL OUTLAY	\$ 270,540	-8.9%	\$ 210,210	-22.3%	\$ 194,500	-7.5%
2,361,568	\$ 1,294,767	\$ 1,276,164	\$ 1,340,780	RARA - ADMINISTRATION	\$ 1,184,680	-11.6%	\$ 1,129,570	-4.7%	\$ 1,118,910	-0.9%

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				<u>PERSONNEL SERVICES</u>						
\$ -	\$ -	\$ -	\$ -	703002 Wages - Basketball	\$ -	-	\$ -	-	\$ -	-
280	-	-	-	703004 Wages - Softball / Baseball	-	-	-	-	-	-
4	-	-	-	714000 Employers - Medicare	-	-	-	-	-	-
17	-	-	-	715000 Employers - Social Security	-	-	-	-	-	-
<u>\$ 301</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>PERSONNEL SERVICES</u>	<u>\$ -</u>	<u>=</u>	<u>\$ -</u>	<u>=</u>	<u>\$ -</u>	<u>=</u>
				<u>OPERATING SUPPLIES</u>						
\$ 190	\$ -	\$ -	\$ -	746002 Supplies - Basketball	\$ -	-	\$ -	-	\$ -	-
5,764	3,492	3,015	5,800	746004 Supplies - Softball / Baseball	2,000	-65.5%	2,000	0.0%	2,000	0.0%
<u>\$ 5,954</u>	<u>\$ 3,492</u>	<u>\$ 3,015</u>	<u>\$ 5,800</u>	<u>OPERATING SUPPLIES</u>	<u>\$ 2,000</u>	<u>-65.5%</u>	<u>\$ 2,000</u>	<u>0.0%</u>	<u>\$ 2,000</u>	<u>0.0%</u>
				<u>PROFESSIONAL SERVICES</u>						
\$ 288	\$ -	\$ -	\$ -	809002 Professional Services - Basketball	\$ -	-	\$ -	-	\$ -	-
7,894	5,507	2,448	8,000	809004 Professional Services - Softball / Baseball	2,000	-75.0%	2,000	0.0%	2,000	0.0%
-	(108)	825	-	809005 Professional Services - Other Sports	-	-	-	-	-	-
625	625	625	630	910000 Liability Insurance & Bonds	630	0.0%	630	0.0%	630	0.0%
<u>\$ 8,808</u>	<u>\$ 6,025</u>	<u>\$ 3,898</u>	<u>\$ 8,630</u>	<u>PROFESSIONAL SERVICES</u>	<u>\$ 2,630</u>	<u>-69.5%</u>	<u>\$ 2,630</u>	<u>0.0%</u>	<u>\$ 2,630</u>	<u>0.0%</u>
				<u>OTHER EXPENSES</u>						
\$ 195	\$ -	\$ -	\$ -	945002 Rental - Basketball	\$ -	-	\$ -	-	\$ -	-
<u>\$ 195</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>OTHER EXPENSES</u>	<u>\$ -</u>	<u>=</u>	<u>\$ -</u>	<u>=</u>	<u>\$ -</u>	<u>=</u>
<u>\$ 15,258</u>	<u>\$ 9,516</u>	<u>\$ 6,913</u>	<u>\$ 14,430</u>	<u>RARA - ADULT ACTIVITIES</u>	<u>\$ 4,630</u>	<u>-67.9%</u>	<u>\$ 4,630</u>	<u>0.0%</u>	<u>\$ 4,630</u>	<u>0.0%</u>

ROCHESTER AVON RECREATION AUTHORITY [RARA]

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 961 - Expenditures - Youth Sports	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
<u>PERSONNEL SERVICES</u>										
\$ 7,460	\$ 5,028	\$ 4,980	\$ 7,800	703002 Wages - Basketball	\$ 2,500	-67.9%	\$ 2,500	0.0%	\$ 2,500	0.0%
6,402	1,770	3,882	7,280	703004 Wages - Softball / Baseball	2,000	-72.5%	2,000	0.0%	2,000	0.0%
210	279	99	520	703005 Wages - Other Sports	100	-80.8%	100	0.0%	100	0.0%
-	-	8,635	12,800	703006 Wages - Youth Volleyball	2,700	-78.9%	2,700	0.0%	2,700	0.0%
204	103	255	230	714000 Employers - Medicare	50	-78.3%	50	0.0%	50	0.0%
872	439	1,091	970	715000 Employers - Social Security	250	-74.2%	250	0.0%	250	0.0%
<u>\$ 15,149</u>	<u>\$ 7,618</u>	<u>\$ 18,942</u>	<u>\$ 29,600</u>	<u>PERSONNEL SERVICES</u>	<u>\$ 7,600</u>	<u>-74.3%</u>	<u>\$ 7,600</u>	<u>0.0%</u>	<u>\$ 7,600</u>	<u>0.0%</u>
<u>OPERATING SUPPLIES</u>										
\$ 1,567	\$ 918	\$ 4,042	\$ 1,500	746002 Supplies - Basketball	\$ 1,500	0.0%	\$ 1,500	0.0%	\$ 1,500	0.0%
21,691	20,645	4,580	20,000	746004 Supplies - Softball / Baseball	5,000	-75.0%	5,000	0.0%	5,000	0.0%
528	2,058	1,119	2,500	746005 Supplies - Other Sports	-	-100.0%	-	-	-	-
-	-	10,227	3,250	746006 Supplies - Volleyball	2,000	-38.5%	2,000	0.0%	2,000	0.0%
<u>\$ 23,786</u>	<u>\$ 23,621</u>	<u>\$ 19,969</u>	<u>\$ 27,250</u>	<u>OPERATING SUPPLIES</u>	<u>\$ 8,500</u>	<u>-68.8%</u>	<u>\$ 8,500</u>	<u>0.0%</u>	<u>\$ 8,500</u>	<u>0.0%</u>
<u>PROFESSIONAL SERVICES</u>										
\$ -	\$ -	\$ 19,667	\$ 20,000	801806 Professional Services - Volleyball	\$ 12,000	-40.0%	\$ 12,000	0.0%	\$ 12,000	0.0%
44,147	51,238	58,153	53,000	809002 Professional Services - Basketball	27,000	-49.1%	27,000	0.0%	27,000	0.0%
18,705	28,207	25,273	20,000	809004 Professional Services - Softball / Baseball	7,000	-65.0%	7,000	0.0%	7,000	0.0%
5,677	9,200	9,424	500	809005 Professional Services - Other Sports	-	-100.0%	-	-	-	-
-	-	276	300	850806 Membership & Dues - Volleyball	300	0.0%	300	0.0%	300	0.0%
140	-	-	200	910000 Liability Insurance & Bonds	-	-100.0%	-	-	-	-
<u>\$ 68,669</u>	<u>\$ 88,645</u>	<u>\$ 112,793</u>	<u>\$ 94,000</u>	<u>PROFESSIONAL SERVICES</u>	<u>\$ 46,300</u>	<u>-50.7%</u>	<u>\$ 46,300</u>	<u>0.0%</u>	<u>\$ 46,300</u>	<u>0.0%</u>
<u>OTHER EXPENSES</u>										
\$ 20,330	\$ 18,714	\$ 23,193	\$ 19,000	945002 Rental - Basketball	\$ 11,500	-39.5%	\$ 11,500	0.0%	\$ 11,500	0.0%
3,198	4,738	1,464	5,000	945004 Rental - Softball / Baseball	1,000	-80.0%	1,000	0.0%	1,000	0.0%

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 961 - Expenditures - Youth Sports	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
6,750	2,325	11,838	7,400	945005 Rental - Other Sports	5,000	-32.4%	5,000	0.0%	5,000	0.0%
-	-	3,284	9,000	945006 Rental - Volleyball	5,000	-44.4%	5,000	0.0%	5,000	0.0%
<u>\$ 30,278</u>	<u>\$ 25,777</u>	<u>\$ 39,778</u>	<u>\$ 40,400</u>	<u>OTHER EXPENSES</u>	<u>\$ 22,500</u>	<u>-44.3%</u>	<u>\$ 22,500</u>	<u>0.0%</u>	<u>\$ 22,500</u>	<u>0.0%</u>
<u><u>\$ 137,882</u></u>	<u><u>\$ 145,661</u></u>	<u><u>\$ 191,482</u></u>	<u><u>\$ 191,250</u></u>	<u>RARA - YOUTH SPORTS</u>	<u><u>\$ 84,900</u></u>	<u><u>-55.6%</u></u>	<u><u>\$ 84,900</u></u>	<u><u>0.0%</u></u>	<u><u>\$ 84,900</u></u>	<u><u>0.0%</u></u>

ROCHESTER AVON RECREATION AUTHORITY [RARA]

2021-2023 PROPOSED BUDGET DOCUMENT

2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 962 - Expenditures - Other Programs	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
<u>PERSONNEL SERVICES</u>										
\$ 90,637	\$ 101,337	\$ 88,795	\$ 95,720	703006 Wages - Day Camp	\$ 45,000	-53.0%	\$ 45,000	0.0%	\$ 45,000	0.0%
242	138	157	520	703015 Wages - Special Events	100	-80.8%	100	0.0%	100	0.0%
74,089	75,986	71,753	78,030	703016 Wages - Adaptive Programs	40,000	-48.7%	40,000	0.0%	40,000	0.0%
3,403	4,110	5,721	4,160	703018 Wages - Party Rental	2,500	-39.9%	2,500	0.0%	2,500	0.0%
2,441	2,633	2,413	2,590	714000 Employers - Medicare	1,270	-51.0%	1,270	0.0%	1,270	0.0%
10,439	11,257	10,318	11,060	715000 Employers - Social Security	5,430	-50.9%	5,430	0.0%	5,430	0.0%
\$ 181,252	\$ 195,461	\$ 179,157	\$ 192,080	<u>PERSONNEL SERVICES</u>	\$ 94,300	-50.9%	\$ 94,300	0.0%	\$ 94,300	0.0%
<u>OPERATING SUPPLIES</u>										
\$ 21,619	\$ 23,456	\$ 25,672	\$ 24,000	746006 Supplies - Day Camp	\$ 12,000	-50.0%	\$ 12,000	0.0%	\$ 12,000	0.0%
-	-	420	-	746008 Supplies - Golf	-	-	-	-	-	-
50	-	-	-	746009 Supplies - Contracted	-	-	-	-	-	-
-	5	-	-	746013 Supplies - Educational	-	-	-	-	-	-
6,458	3,419	5,440	6,000	746015 Supplies - Special Events	6,750	12.5%	6,750	0.0%	6,750	0.0%
18,762	17,291	17,218	19,000	746016 Supplies - Adaptive Programs	8,000	-57.9%	8,000	0.0%	8,000	0.0%
-	-	138	-	740018 Supplies - Party Rental	100	100.0%	100	0.0%	100	0.0%
45	-	-	-	746019 Supplies - Playscape	-	-	-	-	-	-
\$ 46,934	\$ 44,172	\$ 48,887	\$ 49,000	<u>OPERATING SUPPLIES</u>	\$ 26,850	-45.2%	\$ 26,850	0.0%	\$ 26,850	0.0%
<u>PROFESSIONAL SERVICES</u>										
\$ 41,328	\$ 44,406	\$ 41,842	\$ 47,000	809006 Professional Services - Day Camp	\$ 24,000	-48.9%	\$ 24,000	0.0%	\$ 24,000	0.0%
16,788	1,397	1,486	2,000	809007 Professional Services - Tennis	2,080	4.0%	2,080	0.0%	2,080	0.0%
2,390	6,799	2,996	5,000	809008 Professional Services - Golf	2,000	-60.0%	2,000	0.0%	2,000	0.0%
108,158	102,264	124,055	102,000	809009 Professional Services - Camps	88,000	-13.7%	88,000	0.0%	88,000	0.0%
10,075	7,277	3,318	-	809013 Professional Services - Educational	-	-	-	-	-	-
15,528	18,143	17,348	19,000	809015 Professional Services - Special Events	2,500	-86.8%	2,500	0.0%	2,500	0.0%

ROCHESTER AVON RECREATION AUTHORITY [RARA]

2021-2023 PROPOSED BUDGET DOCUMENT

2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 962 - Expenditures - Other Programs	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
10,833	17,943	19,600	18,000	809016 Professional Services - Adaptive Programs	8,000	-55.6%	8,000	0.0%	8,000	0.0%
-	-	611	-	809019 Professional Services - Playscape	-	-	-	-	-	-
<u>\$ 205,099</u>	<u>\$ 198,228</u>	<u>\$ 211,255</u>	<u>\$ 193,000</u>	<u>PROFESSIONAL SERVICES</u>	<u>\$ 126,580</u>	<u>-34.4%</u>	<u>\$ 126,580</u>	<u>0.0%</u>	<u>\$ 126,580</u>	<u>0.0%</u>
				<u>OTHER EXPENSES</u>						
\$ 370	\$ 376	\$ 371	\$ 400	945006 Rental - Day Camps	\$ 400	0.0%	\$ 400	0.0%	\$ 400	0.0%
330	-	-	-	945007 Rental - Tennis Courts	-	-	-	-	-	-
3,014	8,556	4,247	9,000	945009 Rental - Contracted Camps	3,000	-66.7%	3,000	0.0%	3,000	0.0%
135	110	75	500	945015 Rental - Special Events	100	-80.0%	100	0.0%	100	0.0%
14,245	14,089	10,610	15,000	945016 Rental - Adaptive Programs	15,000	0.0%	15,000	0.0%	15,000	0.0%
<u>\$ 18,094</u>	<u>\$ 23,131</u>	<u>\$ 15,303</u>	<u>\$ 24,900</u>	<u>OTHER EXPENSES</u>	<u>\$ 18,500</u>	<u>-25.7%</u>	<u>\$ 18,500</u>	<u>0.0%</u>	<u>\$ 18,500</u>	<u>0.0%</u>
<u>\$ 451,379</u>	<u>\$ 460,992</u>	<u>\$ 454,603</u>	<u>\$ 458,980</u>	<u>RARA - OTHER PROGRAMS</u>	<u>\$ 266,230</u>	<u>-42.0%</u>	<u>\$ 266,230</u>	<u>0.0%</u>	<u>\$ 266,230</u>	<u>0.0%</u>

ROCHESTER AVON RECREATION AUTHORITY [RARA]

2021-2023 PROPOSED BUDGET DOCUMENT

2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 963 - Expenditures - Dance	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<u>PERSONNEL SERVICES</u>						
\$ 195,187	\$ 210,486	\$ 276,916	\$ 315,580	703000 Salaries & Wages	\$ 112,000	-64.5%	\$ 112,000	0.0%	\$ 112,000	0.0%
-	-	4,350	6,520	710000 Employers - Pension	3,160	-51.5%	3,160	0.0%	3,160	0.0%
2,830	3,052	4,016	4,580	714000 Employers - Medicare	1,680	-63.3%	1,680	0.0%	1,680	0.0%
12,102	13,050	17,173	19,570	715000 Employers - Social Security	7,190	-63.3%	7,190	0.0%	7,190	0.0%
<u>\$ 210,119</u>	<u>\$ 226,587</u>	<u>\$ 302,454</u>	<u>\$ 346,250</u>	<u>PERSONNEL SERVICES</u>	<u>\$ 124,030</u>	<u>-64.2%</u>	<u>\$ 124,030</u>	<u>0.0%</u>	<u>\$ 124,030</u>	<u>0.0%</u>
				<u>OPERATING SUPPLIES</u>						
\$ 116,644	\$ 116,695	\$ 117,221	\$ 100,000	746014 Supplies - Dance	\$ 37,000	-63.0%	\$ 37,000	0.0%	\$ 37,000	0.0%
<u>\$ 116,644</u>	<u>\$ 116,695</u>	<u>\$ 117,221</u>	<u>\$ 100,000</u>	<u>OPERATING SUPPLIES</u>	<u>\$ 37,000</u>	<u>-63.0%</u>	<u>\$ 37,000</u>	<u>0.0%</u>	<u>\$ 37,000</u>	<u>0.0%</u>
				<u>PROFESSIONAL SERVICES</u>						
\$ -	\$ 2,244	\$ 14,301	\$ 2,000	801000 Professional Services	\$ 4,000	100.0%	\$ 4,000	0.0%	\$ 4,000	0.0%
75,301	82,601	73,193	54,000	807000 Contractual Services	30,000	-44.4%	30,000	0.0%	30,000	0.0%
-	-	61	200	860000 Travel & Seminars	200	0.0%	200	0.0%	200	0.0%
<u>\$ 75,301</u>	<u>\$ 84,845</u>	<u>\$ 87,555</u>	<u>\$ 56,200</u>	<u>PROFESSIONAL SERVICES</u>	<u>\$ 34,200</u>	<u>-39.1%</u>	<u>\$ 34,200</u>	<u>0.0%</u>	<u>\$ 34,200</u>	<u>0.0%</u>
				<u>OTHER EXPENSES</u>						
\$ 15,665	\$ 16,528	\$ 17,180	\$ 17,000	942000 Rental	\$ 10,420	-38.7%	\$ 10,420	0.0%	\$ 10,420	0.0%
<u>\$ 15,665</u>	<u>\$ 16,528</u>	<u>\$ 17,180</u>	<u>\$ 17,000</u>	<u>OTHER EXPENSES</u>	<u>\$ 10,420</u>	<u>-38.7%</u>	<u>\$ 10,420</u>	<u>0.0%</u>	<u>\$ 10,420</u>	<u>0.0%</u>
<u>\$ 417,729</u>	<u>\$ 444,656</u>	<u>\$ 524,410</u>	<u>\$ 519,450</u>	<u>RARA - DANCE</u>	<u>\$ 205,650</u>	<u>-60.4%</u>	<u>\$ 205,650</u>	<u>0.0%</u>	<u>\$ 205,650</u>	<u>0.0%</u>

ROCHESTER AVON RECREATION AUTHORITY [RARA]

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2017 Actual	2018 Actual	2019 Actual	2020 Budget	808 - Rochester Avon Recreation Authority 964 - Expenditures - Recreation Complex	2021 Proposed	2020 / 2021 % Change	2022 Projected	2021 / 2022 % Change	2023 Projected	2022 / 2023 % Change
				<u>PERSONNEL SERVICES</u>						
\$ 46,668	\$ 54,292	\$ 59,615	\$ 62,420	703021 Wages	\$ 18,300	-70.7%	\$ 18,300	0.0%	\$ 18,300	0.0%
677	787	865	910	714000 Employers - Medicare	270	-70.3%	270	0.0%	270	0.0%
2,893	3,366	3,696	3,870	715000 Employers - Social Security	1,130	-70.8%	1,130	0.0%	1,130	0.0%
<u>\$ 50,238</u>	<u>\$ 58,445</u>	<u>\$ 64,176</u>	<u>\$ 67,200</u>	<u>PERSONNEL SERVICES</u>	<u>\$ 19,700</u>	<u>-70.7%</u>	<u>\$ 19,700</u>	<u>0.0%</u>	<u>\$ 19,700</u>	<u>0.0%</u>
<u>\$ 50,238</u>	<u>\$ 58,445</u>	<u>\$ 64,176</u>	<u>\$ 67,200</u>	<u>RARA - RECREATION COMPLEX</u>	<u>\$ 19,700</u>	<u>-70.7%</u>	<u>\$ 19,700</u>	<u>0.0%</u>	<u>\$ 19,700</u>	<u>0.0%</u>
<u>\$ 3,434,055</u>	<u>\$ 2,414,038</u>	<u>\$ 2,517,748</u>	<u>\$ 2,592,090</u>	<u>GRAND TOTAL - RARA EXPENDITURES</u>	<u>\$ 1,765,790</u>	<u>-31.9%</u>	<u>\$ 1,710,680</u>	<u>-3.1%</u>	<u>\$ 1,700,020</u>	<u>-0.6%</u>