NAME	GCSI-Southeast LLC	Clark Hill	Strategic Communication Solutions	Public Affairs Associates, Inc.
ADDRESS	Lansing MI	Detroit MI	Novi MI	Lanisng, MI
Years in Business	2011	120 years	10 years	40 years
Years providing govt representation & consulting	GCSI 29 yrs/Capital Relations 1 yr	30 years	Over 20 years	
Historical Narrative	GCSI SE was established in 2011 as a ven-	Clark Hill has been providing	Firm members providing govt rep & serv	Established in 1971. Firm has grown from
	ture between Govt Consultant Services	governmental services for over 30 years.	for over 20 yrs; most members of fed, state,	two founders to staff of 12 professionals &
	Inc (GCSI) & Capitol Relations. Member-		county or local govt. Three sister firms:	represents some of Michigan's largest
	ship of GCSI-SE over 30 yrs direct govt		Strategic Federal Affairs, Strategic Public	& most successful corps, prof orgs, as
	advocacy exp; collective lobbying/leg		Affairs & Strategic Communication Solu-	well as public & priviate entites. Current
	exp of personnel over 100 yrs.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	tions established 2002 & continuing to grow	staff has a combined 120 yrs of services
			& achieve tangible results for clients.	to client base.
				The state of the s
Total Personnel				
Full Time Professional	10 Full Time Professionals	215 Full Time Professionals	8 Full Time Professional	8 Full Time Professional
Full Time Non Professional	7 Full Time Non Professionals	152 Full Time Non Professionals	0 Full Time Non Professional	3 Full time Non Professional
Part Time	5 Part Time	N/A	4 Part Time	1 Part Time
Company complies w/ MI Lobby Registration Act	Yes	Yes	Yes	Yes
Registered w/ Secretary of State	Yes	No response	Yes	Yes
Resources/Staff Profiles	10 registered & active lobbyists "pure"	L Vassar-Govt & Pub Affairs Practice Grp,	In-depth Fed, State & local govt affairs exp.	Issue & bill monitoring to direct advocacy
	lobbying firm-largest in State	specializes in Govt Relations & Leg Affairs,	Located in Oakland County, understands	lobbying, draft leg to comprehensive poli-
	M Garavaglia-founder Cap Relations-former	City of Detroit leadership, St/Fed lobbying	issues & politics that affect RH. Array of	tical strategies, grass roots efforts, door
	Chief Admin & Dir Leg Affairs for Atty Gen	M Bishop-Pub Policy, Bus Law & Govt Rela-	dynamic individuals from various bkgrds.	opening relationships; wk with clients.
	M Hawks-rated among 5 best lobbyists in	tions, MI St Legislature, Senate Maj Leader	All w/ savvy govt insights, strong relation-	James Ryan-former st rep, MI best lobbyists
	State; 20 yr veteran Lansing politics; Chief	D Chenault-15 yrs leg, political & public	ships w/ key stakeholders & decision-	Top 20, America's Best Lobbyist, Dep Dir
	of Staff Maj Floor Leader of MI House	affairs exp, Gov Engler's staff	makers & breadth of exp, understanding &	John Engler, Legislator of the Year 1995
	B Zaagman-5 yr lobbyist for MI Osteopathic	F Hoffman, former Chrysler exe & state	talent unmatched in DC, Lansing & SE MI.	Thomas Hoisington-top 5 lobbyists, Lan-
	Assn, Dir Govt Affairs MI Restaurant Assn-	official, Gov Graholm advisor, deputy	Experts in transportation, finance, econ dev,	sing political scene 30 yrs, staff positions
	4 yrs.	mayor for Dearborn	relationships Fed depts to current Gov.	in Michigan Senate & House
	Would head govt relations efforts-full	J Kopietz, econonmic development	administration. Knowledgeable on issues	B Scott Breslin II-Chief of Staff Sen Bishop,
	team of ten may be utilized. Info provided.	C Spies, Wash DC, National Political Law	affect RH agenda & committed	modern campaign techniques, PAC mgmt

NAME	GCSI-Southeast LLC	Clark Hill	Strategic Communication Solutions	Public Affairs Associates, Inc.
ADDRESS	Lansing MI	Detroit MI	Novi MI	Lanisng, MI
•				
Public Sector Clients - Similar Size	City of Ann Arbor	City of Wyoming	St Clair County-bioreactor at Smith's Crk	Oakland Cty Bd of Commissioners-amendmt
	City of Grand Rapids	City of Grand Rapids	Landfill - identify necessary funding	to bill - operation county drug courts-
	City of Lansing Mayor's Office	Detroit-Wayne Joint Building Authority	Northville Twp-Promote 5 mile property	allow county to control its policies of a
		Large list of school districts including	to potential developers & new business,	drug court to aid in avoiding jail overcrowding.
		Rochester Community Schools	discussing w/ MI State Hs, US congress &	Southfield-MDOT new interchange I-696,
			Senate for future funding.	multiple fed & St grants, DNR grant to pur-
			City of Westland-working w/ St Mary's	chase sm park and surrounding wetlands.
			Mercy Hospital & City collaborative project	Kent County-development of initial Hotel/
			"Passport to A Healthy City" - proj framewk,	Motel Tax Legislation, recent extension of
			mkting strategy, community outreach, ran	tax-legislative & executive office education
			several events, continue to aid in public	to ensure passage and final approval from
			relations effort for community support	governor
	11.12.24.41.11.11.11.11.11.11.11.11.11.11.11.11			
Tangible Deliverables for other govt entities	Ypsilanti Twp-DNR Trust Fund \$500,000	Det-Wayne Jt Bldg Authority-\$5,000,000	Westland Fire-\$1,854,772 Fed grant from	Kent County-legislation to increase popula-
	grant for site dev for dock, overlooks,	energy efficiency award from MI Dept of	SAFER program for 9 fire personnel and	tion threshold to enable the co-location of
	and pathways	Energy, Labor & Economic Growth	training for 2 years	2 divisions of 63rd District Court into one
	City of Inkster-\$408,000 grant to construct	College for Creative Studies-Taubman Ctr-	Bennett Arboretum Pathway-Northville	courthouse facility.
A A A A A A A A A A A A A A A A A A A	4.5 mile greenway trail through city	for Design Education-secured pub funding	Twp- grant through Rouge Protection Office	Metro Park-Kent County's Metro Park
	adjacent to Lower Rouge River	to redirect tax credits that were targeted	for pedestrian path.	initiative-development designed to reclaim
	Municipal Clients-Ann Arbor, Dearborn,	for failed project that were due to expire	TIGER grant: St. Clair County-only govt	land used for solid waste disposal & oil &
	Detroit, Grand Rapids & Lansing- Annual	through legislation	agency in Michigan to receive a US Dept	gas exploration & production. Wk'd w/ DNR &
	fire protection grants to compensate for	The Right Place- represents economic	of Transportation grant the most recent	DEQ for clearances & funding for project.
	providing services to State-owned bldgs	dev engine of W Michigan. At State &	TIGER Program. Firm provided assistance	Oakland County Bd of Commissioners-
	within their jurisdiction-won \$5.1 million-	Fed level enhanced fed funding formula	needed to foster relationships for	passage of bill to prevent the State from
	nearly 1/2 of total appropriated.	for entire W Michigan region. Secured	success of grant & develop the grant	regulating the Oakland County Flea
		resources for wkforce development		Market. Bill passed & signed into law allow-
A. A. A. W. IVY 2. P. III.		through US Dept of Labor & 21st Century		ing Oakland Cty to cont conducting & main-
		Innovation Project.		taining local control of its flea market.
				Voc
List of clients currently represent	2012 List from GCSI & Capital Relations	List of School Districts	Yes - Sample of current clients	Yes
List of clients represented in past 3 years			Special project clients	Yes

NAME	GCSI-Southeast LLC	Clark Hill	Strategic Communication Solutions	Public Affairs Associates, Inc.
ADDRESS	Lansing MI	Detroit MI	Novi MI	Lanisng, MI
		A A A A A A A A A A A A A A A A A A A		
Potential conflicts of interest/process to handle	Does not accept a client if clear conflict	None. Maintains database of clients &	At this point no conflicts of interest that	Do not foresee any potential conflicts.
conflicts of interest	of interest exists. If conflict arises in course	adverse parties. New matters parties	would interfere w/ working w/ City of RH.	Practice to describe process of handling
11 - 74 Machanie - 77 - 77/77	of prospective contractual relationship	are compared w/ database & responsible	In case conflict of interest arises, would	potential conflicts during initial mtg w/
	w/ RH, would notify city's designee	atty follows up on matches to ensure no	immediately notify all of their clients or	clients; address early in process. Over
700-414	posthaste to address it and work to	conflicts exist. New matters parties are	parties involved & would rectify the	years scarce few insurmountable conflicts.
	mitigate the conflict.	published to all firm personnel. Each new	situation to the satisfaction of all clients	In event that occurs, client that has been
		matter must be approved by appropriate	involved.	with company for greatest period of time
The Control of the Co		practice group leader who confirms matter		would be given deference.
A A A A A A A A A A A A A A A A A A A		is proper in all respects for firm to under-		
		take. Conflict-checking process reveals		
		firm has no conflict of interest issues		
Scope of in-house services; special qualifications;	Bill tracking, Access to Legislative	Full-service law firm, beyond extensive	Included, but not limited to: issues analysis,	Direct advocacy, strategic council,
specialty areas	Leaders, Committee representation,	expertise of Govt & Public Affairs Team,	dynamics associated w/ projects, assist in	coalition management and ally
	Issues management, Collaborating	subj matter experts in administrative law,	advocating relationship w/ muni, legislators,	development, issue monitoring and
	with other govt stakeholders, Lobby law/	appellate wk, const law, corp law, corp	dept & adm officials, development &	tracking, local government relations,
	campaign finance assistance, Political	restricting & bankruptcy, digital risk mgmt,	dissemination of key messaging, involve-	business and economic development,
	functions, Advocacy & Implementation of	economic dev services, environment,	ment w/ key decision-makers at all levels	research and analysis.
	public sector policies & programs, Grant	energy & nat resources, immigration law,	to garner support; promote community	
	procurement, headquarters in Lansing as	intellectual property, international law,	acceptance for issues/projects/contacts;	
	GCSI & FH as Capitol Relations; minimum	labor & employment law, litigation,	public affairs campaigns; monitor opposition	
	of 2 lobbyists assigned to every client,	political law, product liability, prof ethics	& collaborating efforts to neutralize	
	regularly communicate sometimes daily,	& risk mgmt, real estate law and tax law	challenges & seek out & aid in obtaining	
	Communications essential to healthly		funding opportunities.	
	relationship & realizing success			
Consultant's affiliations public & private sector	M Garavaglia-Bd of Directors-DMC	MI Assn Muni Attys, MI Local Govt Mgmt	Det Reg Chamber, Local Chambers, Inter-	Olivet College, Council for Prevention of
	and Bd of Directors-Forgotten Harvest	Assn, MML, MI Assn County Drain Comm,	National Assn Political Consultants, Amer	Child Abuse & Neglect, Ingham Reg Medical
	M Hawks-Board of Regents - EMU	Nat Assn Bond Lawyers, MI & Nat Council	Assn Political Consultants, MI Bus Group,	Ctr, ArtServe Michigan, Arts Council of Gr
	N Kuhnmuench-School Board-East	of School Attys, Det Regional Chamber of	Capitol Hill Club, MI Econ Club, Pub Relation	Lansing, MSU Museum, Jr Achievement,
	Lansing Public Schools	Commerce, Globalaw, USLAW Network,	Soc of America, MI Humane Soc, Det Zoo	Capital Area Humane Soc, Children's Trust
		services as gen counsel for other govt	Soc, Friends of Rouge, MI Coalition Against	Fund, MI Political Leadership Program, MI
		& inter-govt entities	Dom & Sex violence, Justice for Children,	Soc of Assn Executives, Det Wkforce Dev Bd,
			Beacon of Hope, Homes for our Troops	Black Caucus Found, McLaren Healthcare Cor

NAME	GCSI-Southeast LLC	Clark Hill	Strategic Communication Solutions	Public Affairs Associates, Inc.
ADDRESS	Lansing MI	Detroit MI	Novi MI	Lanisng, MI
Methodology	Work w/ RH to develop a work plan	Team-oriented philosophy; team will	Stable Factor: A coherent plan of action for	Best approach to successful relationship be-
	together & adapt to needs of specific	meet w/ City leaders and work to set	each issue/policy/project gleaned from	gins in first 2 planning sessions. First-meet
	objectives as scope may vary greatly.	short & long term goals, craft micro-strate-	mtgs w/RH. Define tasks, id responsibility	team & outline overally strategy, identify
	Recruit allies w/ shared goals when possi-	gies around each goal & set tangible measure	for implementation, recommend specific	primary contact for RH & 2 others as primary
	ble. Tailer specific path for each priority	ments. This is an on-going process. Builds	strategies, ideas or partnerships that will	back-up for the acct. 2nd-team meet for
	through collective expertise & past leg	important foundations at State & Fed level	reduce RH overall bottom line.	in-depth mtg w/ rep from City. Strategy
	experiences. Comprehensive assmt &	incl client leadership, strong communication	Implement this strategy for every project	session create long and short term goals of
	development of unique proj-based strate-	strategy, policy & leg monitoring, political	or issue & at beginning of each year meet	client. Establish optimal methods of
	gies will likely enhance potential success	analysis & opposition research, closely read	w/ clients to develop & identify goals for	communication & best approach to achieve
	of project & greatest efficiency to RH	& monitor bills in Congress & State Leg.	the year. Allows proactiveness.	goals.
Unique Qualifications to serve RH	Members of GCSI-SE are widely recognized	Combination of highly-connected, highly	Located in Oakland County-understands	Best in business. Team includes former
ALL OF THE PROPERTY OF THE PRO	in Lansing as having unmatched expertise	capable govt affairs team within full-ser-	county's govt & politics; strong relationship	lawmakers, leg staff, lawyers & bus profs w/
	in muni lobbying evidenced by number of	vice, multi-state law firm is unmatched.	in Lansing & DC to collaborate to pursue	decades of exp providing leg, reg & public
	blue chip communities represented over	Approach is responsive, experienced,	RH goals. Most useful relationships & assns	policy counsel; one of most exp lobbying
/////	25 yrs. Unique insight about communities.	predictable, innovative, connected -	w/ local & state elected officials. RH will	firms in Lansing, client's tenure demos suc-
	Ability to understand & are confident in	Full-Service Advantage. Tailored approach	benefit from local personnel w/ diverse	cess; foundation of business is clients served
	pursuing priorities of each community	to fit the needs of each individual	backgrounds & specialized strengths	up to 40 yrs, confident exp representing
	regardless of political environment	client.	working for specific needs of the City.	pub sector interest & diversity of clients
				will allow company to solve RH challenges
				& effective relationship to maximize success.
Outside Firms	N/A	None - N/A	Working relationship with other	Miller Canfield, McKenna, Long & Aldridge,
			government relations firms in DC and	Sterling Group, MI Assn of Local Public
			Lansing and w/ groups who work on	Health, MI Assn of Counties, Honigman
	///		digital marketing efforts	Miller, Mkt Resource Grp, WWP Strategies,
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Various Chamber of Comm & org labor,
				D.L.A. Piper
Methods of Communication w/ clients	Good, open communication essential to	Strive to design a comprehensive	Always accessible, daily phone calls, conf	Varies per client, web site up to moment
	healthy relationships & success at Capitol.	communication plan specifically for RH.	calls, email, post topics of interest & leg	info on St & Fed Govt impacts, customized
	Pledge to engage RH either in writing,	Written legislative updates on regular	updates on website, monthly reports to	reports & updates wkly & monthly, tracking
	verbally on regular basis. Face-to-face,	basis, as directed by City. Strong	each client. Available for meetings.	govt activity; PAAdvisory newsletter
	mtgs, emails, text, fax, updates	communication strategy.	Con Circle (Wallant Of Hitching)	Bost doctrisy, Francisco y Hewsiette
	migs, emans, text, tax, upuates	communication strategy.		

NAME	GCSI-Southeast LLC	Clark Hill	Strategic Communication Solutions	Public Affairs Associates, Inc.
ADDRESS	Lansing MI	Detroit MI	Novi MI	Lanisng, MI
Litigation	No	N/A	No	No
Contract	Yes	If selected, will negotiate a contract	Yes	Yes
Payment		Credit Card	Check/Credit Card	ACH
COST SUMMARY:				
Per Month	\$5,000/per month	\$5,000/per month	\$5,000 per month	\$5,000 per month
Hourly Fee				
Exceptions/Alternates	Fees all inclusive, unless special tasks that	If selected, would seek to refine & clarify	In-State travel included; out-state ie, DC	Extraordinary costs & expenses & out of
	cost firm extraordinary expense-will seek	scope of services w/ RH to assure clear	requires travel fee paid by RH but only	state travel to be reimbursed by City
	RH approval before initiating.	mutual understanding of expectations	upon pre-approval from RH	
·		and deliverables		
Yearly Adjustment				
2013		0	0	***************************************
2014		0 1t 5%	5%	
2015		0 1t %%	10%	
2016		0 1t 5%	10%	5
Insurance Requirements		Yes	Yes	Yes

NAME	Karoub Associates	Midwest Strategy Group of Michigan LLC	Capital Strategies Group	Acuitas
ADDRESS	Lansing, MI	Lansing, MI	Lansing, MI	Lansing, MI
Years in Business	44 years	7 years	20 years	5 years
Years providing govt representation & consulting	Over 40 years	Represented clients since 2005; lobbyists	Former Farhat Group-diverse group of	Founded in 2007; full service govt
Historical Narrative	Private/Public Sector clients; staff reflects	from diverse political backgrounds;	clients in health care, ins, energy, IT,	relations consulting firm; principal
	diverse clients needs & ever-changing	worked for Democrats & Republicans;	pharmaceuticals & retail; 4 full time govt	lobbyists over 50 years of lobbying
	philosphy of legislative leadership. Ten	aggressive and effective advocates;	relations specialists; represent numerous	expereince in Michigan at local, state &
	principal lobbyist from law, govt & bus.	guide decision-making process to achieve	trade assns. Daniel Farhat, former pres	federal levels
	Bipartisan approach with Democratic &	favorableresults; think strategically and	of Farhat Group, Matthew Miner, former	
	Republican credentials	plan for short term needs, while	Chief of Staff to Mike Bishop, Eric Rule,	
		positioning organization to achieve its	managing director & Steve Japinga.	
		long-term needs.		
Total Personnel			A.C. H.T. Bu-francis	4 Full Time Professional
Full Time Professional	20 Full Time Professional	5 Full Time Professional	4 Full Time Professional	
Full Time Non Professional	4 Full Time Non Professional	3 Full Time Non-Professional	1 Full Time Non-Professional	0 Full Time Non-Professional
Part Time	1 Part Time		0	0 1 Part-Time
Company complies w/ MI Lobby Registration Act	Yes	Yes	Yes	Yes
Registered w/ Secretary of State	Yes	Yes	Yes	Yes
Resources/Staff Profiles	Under RH direction, will assign no less	Bipartisan firm w/ lobbyists who have	Strong track record achieving results.	S. Hubbard-Principal-known as one of
	than 2 lobbyists to acct. Main pt of contact	held top positions within executive &	Strong connection RH -rep employers RH	leading leg strategists in MI govt relations,
	of choosing; undivided attn of all 10	legislative branches of State govt. Profiles	Matthew Miner-Republican Campaign, M.	17 yrs Det Reg Chamber, advocacy efforts
	lobbyists in firm if needed.	including educational background.	Bishop Chief of Staff, RH community leaders	local, st, Fed, econ dev, transp infrastructure
	Shelly Stahl, Partner-1997, former Finance	Experienced in business development,	& pub officials, state budget, 15 yrs st govt	comm, social media, coalition building.
	Director for MI Republican State Comm &	event planning, political action	strong understanding of legislative	K Korpi-Principal-20+ yrs leg process,
	Gov Engler 1995 Inaugural Committee,	committees and lobby law compliance.	process & proven ability to strategize,	politics, govt relations, assn mgmt; ranked
	exp fundraising, political campaigns &	Pallone-Lead-appropriations & health	promote, evaluate & implement political	one of most effective lobbyists in Lansing
	Political parties	policy, Chief of Staff M Knollenberg	and public policy objectives. Worked on	E Jarosz- Exe Asst-understanding of leg
	Matt Breslin, Associate- 2011, Legislative	Nystrom-secondary, Dykema Gossett,	many major legislative initiatives.	process, familiarity w/ stakeholders
	Director for Senate Maj Leader Michael	MEDC, Smart Zones, Brownfields,		L Bridenbaugh-Leg Asst-communication w/
	Bishop; Kent Cty Pros Atty	Bouchard.		MI Leg & St depts, research, reports, mtgs

NAME	Karoub Associates	Midwest Strategy Group of Michigan LLC	Capital Strategies Group	Acuitas
ADDRESS	Lansing, MI	Lansing, MI	Lansing, MI	Lansing, MI
				Ci) of F
Public Sector Clients - Similar Size	MSU-appropriation increase 3%/numerous	3M Electronic Monitoring ensure develop-	Currently represents one public sector	City of Escanaba-econ dev North Shore
	funding increases & retentions Cooperative	ment, implementation & expansion of GPS	agency. For last six yrs represented	Redevelopmt Proj-interface w/ MI Econ
4,79447,8894,884,884,884	Extension & Agriculture Research Stations	tethers at State & County level - MIDeal	Michigan State University.	Dev Corp & other State officials in Lansing
	Defeated amendment added to MI State	contract and Wayne County Sheriff		EMU-ID & advocate for needed policies,
W*************************************	Police budget prohibiting funds for new	EMU - targeted Natural Resources Trust		plan approach to leg issues, positioning
	building-lobbyed legislative body	Fund as funding source-\$500,000 grant		ideas, wk w/ media & Leg strategies
	MI Virtual University-gained state appro-	Development of wet lab space in Ann		Downtown Det Partnership-pub officials,
	priations support each year since 1998.	Arbor-thriving technology incubator in		foundations & bus leaders wk to pass
,	·	Ann Arbor region		legislation streamline law-Bus Imprvmt Dists
				Trinity Health Systems-policy/appropriations
	The state of the s			Units of local govt, MML & Mi Assn of
			AA.	Counties/Oakland Cty Econ Dev Comm Afrs
To the Definition			LILL - d	City of Factors has City Council City Man
Tangible Deliverables for other govt entities	Transportation Economic Development	3M Electronic Monitoring ensure develop-	Helped secure on average \$250 Million	City of Escanaba-City Council, City Mgr,
	Fund-Oakland Cty major transportation	ment, implementation & expansion of GPS	per yr for university operating budget	Plan Bd & Staff-North Shore Redev Plan-
	package for past 20 years	tethers at State & County level - MIDeal	2012-\$2.3 million initial state support of	MDEC-Next MI Dev zones, favorable
	Passage of Suburban Mobility Authority	contract and Wayne County Sheriff	Facility for Rare Isotope Beam project	incentives and grants
	for Regional Transportation (SMART)	EMU - targeted Natural Resources Trust	2010-\$1.5 million for remediation & demo	Dashboards & Loc Govt Funding Incentives
	millage proposal and renewal	Fund as funding source-\$500,000 grant	former St Police headquarters on campus	& wk with Escanaba on Econ Vitality
	Tax package to autorize referendum to	Development of wet lab space in An	2010-\$193,600 Plant Science Facilities -	Incentive Program & revenue sharing
	bond for construction new Tiger Stadium	Arbor-thriving technology incubator in	Bioeconomy-Additions & Renovations	Wk'd w/ municipalities & private firms
	Wk'd w/ SE Mich counties for legislative	Ann Arbor region	`	appl to State for tax incentives & grants
·	votes & governor signature on Next MI			including Renaissance Zones & other
	Economic Development Project			special districts
	The state of the s			Grant Procurement & Funding Strategies
			A STATE OF THE STA	Frontier Renewable-largest MEDC grant
				Nurse-Family Partnership-\$1.5 million
				in Gen Fund money, matched with
				Medicaid funds+grant from Fed govt
List of clients currently represent	Yes	Yes	Yes	Yes
List of clients represented in past 3 years	Yes	Yes	No	Yes

NAME	Karoub Associates	Midwest Strategy Group of Michigan LLC	Capital Strategies Group	Acuitas
ADDRESS	Lansing, MI	Lansing, MI	Lansing, MI	Lansing, MI
Potential conflicts of interest/process to handle	1-Immediate disclosure to all impacted	No conflicts of interest policy. Should	CSG does not seek or accept any client	Do not believe currenty any conflicts of
conflicts of interest	interest. 2-Mediation of the conflict	another entity approach them for	that poses a direct conflict with current	interest representing RH. Intend to write
	leading toward resolution, if possible.	services, process is to discuss the	roster of employers. Does not currently	scope of work between firm & RH to be
	3-If ultimately unable to ameliorate the	potential for representation with	represent a city, twp or county. If RH	clear that questions of conflicts would
	conflict, recommend potential alternatives	current client. Will not sign a new	hires CSG, they will not accept another	initially be resolved based on the
	and afford clients an opportunity to	client over a current client's objections	city, twp or county as a client. It is	scope. If following review of scope of
	pursue other resources. No current clin-	due to conflicts of interest	impossible to carry two clients with	work, a conflict were to arise, would
	flicts w/ RH. Core principal client not		competing interests and ensure to both	separate the work between their
	surprised by any legislative or regulatory		that they are doing everything possible to	Principal's and represent the City's
	action; strong relationship with Oakland		fulfill each of their needs.	best interests.
	Cty legislative delegation			A A A A A A A A A A A A A A A A A A A
				and the second s
Scope of in-house services; special qualifications;	Legislative/Regulatory representation	Government Relations	Identify, plan, develop & implement leg	Government Relations/Lobbying
specialty areas	Legislative strategy & tactics development	Business Development	strategies & promote client's agenda;	Grant Procurement
	Draft legislative & regulatory proposals	Trade Association Management	Monitor legislation; identify & prioritize	Business Development
	Legislative/Regulatory monitoring	Event Planning	opportunities, research & analysis, educate,	Social Media & Strategic Communications
	Issue counseling	Political Action Committees (PAC)	databases reports/issues, weekly summaries	Issue Development Strategy
	Testimony & testimony training	Lobby Law Compliance	of Capitol events; direct advocacy to pub	Issue/Legislative Tracking & Monitoring
	Analysis of proposed legislation	Resources Available	officials, consult strategic legislative &	Political Consultation
	Coalition bldg & coord of industry positions		issue planning, event & mtg logistics,	Relationship Building
	Establishment of PAC fund & admin		coalition planning & org, develop & issue	Bill Drafting, Research & Analysis
	Trade assn consultation	·	mgmt, leg drafting & amending, committee	Ally Recruitment & Coalition Building
	Client issue research		planning & org, political grassroots dev,	Strategic Partnerships to Professionals in
			private/public opportunities, mgmt tools	grant writing, fundraising, legal, media
				relations. Grassroots Advocacy
Consultant's affiliations public & private sector	Client List	Staff Resumes	Numerous private/public affiliations.	Michigan Chamber of Commerce
· · · · · · · · · · · · · · · · · · ·			Member of MI Chamber of Commerce;	Detroit Regional Chamber
And the state of t			Small Business Assn of MI, National	Grand Rapids Area Chamber of Commerce
A STATE OF THE STA			Federation of Independent Businesses.	Lake Superior Community Partnership
			Team members involved in Knights of	American Forest & Paper Assn
			Columbus, NRA & Grn & Wht PAC	MI Society of Assn Executives
			supported MSU	Nat Alliance for Forest Owners

NAME	Karoub Associates	Midwest Strategy Group of Michigan LLC	Capital Strategies Group	Acuitas
ADDRESS	Lansing, MI	Lansing, MI	Lansing, MI	Lansing, MI
Methodology	Tailored to client needs; can contact 148	Develop & pursue detailed strategic plan	Goal: Provide exp consultative services to	Fresh perspective & keen insight; meet
	State Legislature members on short notice.	work closely w/ Mayor & staff; move plan	RH for their advocacy & Legislative priorities	on issues incl recycling, brnfields, PA312,
	Devise joint strategy to communicate RH	forward, as bill introduction, securing an	Obj: strategic plan to develop & implement	transportation, transit & rev sharing.
	intent to participate more directly in govt	earmark, group purchasing opportunities.	tactical agenda that addresses all RH ints.	Initially shape an advocacy plan to include
	process. Strategy should include: meeting	Track all legislation relevant to strategic	Sub Objs: 1-ID infrastructure needs & cap	shaping Snyder admin approach to local gov
7-70/1-04/180001146648	w/ govt officials, legislative leadership,	plan, committee process, establish rela-	projs to identify State & Federal funding	through mtgs w/ staff & dept officials;
	key committee chairs & their staffs &	tionships, meetings with members of	2-govt relations plan; 3-monitor state &	Reach out to key legislative leadership,
	Oakland County legislative delegation	Executive Branch and Legislature; give	fed legislative & reg issues; 4-relationships	Build more support & awareness in MI
		presentations in committees; assist in	w/ members of St & Fed leg & exe branch	Legislature for RH policy goals by leg
		local millage campaigns, communications	5-outreach grps shared interest w/ RH.	briefings & networking events
Unique Qualifications to serve RH	Long-term relationship built in Lansing;	Pallone & Nystrom, lead consultants for	Strong track record of achieving results;	Insight, Sharpness & Perception
	all lobbyists available at City's disposal;	RH, extensive knowledge of & relation-	known commodity around Capitol; valued	Experience working w/ local govts incld
	Matt Breslin worked under Senator Bishop	ships in Oakland County. Worked for	asset to our clients; 4 full time lobbyist w/	City Councils, wk grps & other pub mtgs
	& Jim Crawford served in Lansing City	legislators that represented the area.	60 yrs exp; strong connection to RH; clear	Social media & strategic communications
	Council & Lansing Mayor. RH can have	As an affiliate of USSG network, MWSG	understanding demo, govt, history RH &	Bi-partisan approach w/ deep Republican
	faith that their issues are recognized and	can use connections to leverage relation-	ability to formulate strategic plans to	roots, access to statewide business
Tary W. Allaha.	understood.	ships at federal level	enhance RH interaction w/ St & Fed agencies	leaders
			creative solutions to maintaining low	
			millage rates; specialization in budgeting	
Outside Firms	None	Does not subcontract lobbying.	Dykema Law Firm for legal referrals	Variety of law firms & public relations
		Confidentiality agmts with specific law		firms: Marketing Resource Group, Resch
		firms and public relations firms they are		Strategies, Truscott Rossman, Byrum &
		working with currently or in the past		Fisk, Dykema, Warner Norcross & Judd,
				Honigman, Dickinson Wright, Sterling
Methods of Communication w/ clients	Except when Legislature in session-usually	Available at all times by cell & email.	Wkly & monthly report options, wkly	Written reports, updates of activities,
The strong of communication w/ cherto	Tues, Wed & Thurs - available to meet w/	Reports written or oral at least weekly.	report of highlighted activities in leg. &	current info on RH issues, regular conf
	officials from RH. When Legislature in	Legislative updates in person at local	other communications as City needs	calls to ensure strong working partner-
	session, available by phone, text, email	meetings	other communications as city needs	ship bet consultant and client
	Session, available by priority text, tillall			one secondition of the

NAME	Karoub Associates	Midwest Strategy Group of Michigan LLC	Capital Strategies Group	Acuitas
ADDRESS	Lansing, MI	Lansing, MI	Lansing, MI	Lansing, MI
Litigation	No	No	No	No
Contract	Yes	Yes	Yes	Yes
Contract	Tes	Tes	163	163
Payment	ACH	ACH	Check	ACH
COST SUMMARY:				
Per Month	\$5,000	\$3,500	\$5,000	\$5,000
Hourly Fee	N/A			
	Above fee includes all normal expenses.	None		
	RH will not be billed separately for			
	expenses			
Yearly Adjustment				
2013	N/A	(	)	0
2014	N/A		)	0
2015	N/A	C	109	% O
. 2016	N/A		109	6 0
Insurance Requirements	Yes	Yes	Yes-will purchase prof liab insurance	Yes