

Ref  
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Topic Area, Idea Name

Levels of  
Recommendation:

Action Plan

\*Strongly Recommend

\*Recommend

\*Should Consider

Timing

Ref #	Topic Area, Idea Name	Description	Levels of Recommendation:	Timing	Action Plan
4	City Charter	Combine Police and Fire Funding into single Public Services Millage.	Recommend	2011	Discuss and consider as a possible long-range goal.
22	City Charter	Explore a serious review and possible Charter Commission approach to redefining the General Fund, not the form of government, to eliminate dedicated Police, Fire, Parks, etc. Millages separate from General Fund and to explore other funding approaches.	Strongly Recommend	2010	Discuss and consider as a possible long-range goal.
4	City Charter	Combine Police and Fire Funding into single Public Services Millage.	Recommend	2011	Discuss and consider as a possible long-range goal.
9	Citywide	Define, quantify and publish cost cutting initiatives across all departments to demonstrate leanness and attention to cost saving. It is recognized that some changes have been made but it remains an option.	Strongly Recommend	Ongoing	
15	Community Education	Conduct Town Halls to educate community on issues and recommended solutions i.e., Schools, OPC, etc. Also consider working with school districts to enhance Civics classes to educate students earlier on matters of local government funding, tax structure, etc.	Strongly Recommend	2009-10	No matter what approach/plan is taken education needs to be also done.
23	Economic Development	Continue City's efforts to promote new economic development to result in higher tax base.	Strongly Recommend	On Going	
19	Headlee Rollback	Ask voters for relief from headlee rollback	Should Consider	NI	
6	Local Roads	Re-establish SAD policies and process. Explore and define a TIF funding option for partial reimbursement of the SAD assessments for local roads.	Strongly Recommend	2010	Needs more discussion. Maybe during 2011 Budget kick off.

7	Local Roads	Supplement Local Road funding by transferring up to 50% of the annual Major Road ACT allocation into the Local Road Fund. This action is permitted by ACT 51.	Strongly Recommend	2009	DPS Presentation to City Council
8	Local/Major Roads	Consider a Major Road Millage to leverage State and Federal Grants to free up General Fund dollars	Strongly Recommend	2009	DPS Presentation to City Council
13	New Revenue	Adopt policy for 1% Admin fee on taxes collected like most CVT's - potential is \$1.8 million per year	Strongly Recommend	NI	
11	New Revenue for Parks, etc.	RH adopt policy and initiate advertising revenue options for Parks, other City Facilities, website, etc.	Strongly Recommend	On Going	
20	Parks	Establish a Parks Bond/Millage Committee to explore content for a dedicated Parks Millage. Review and define the requirements to have a higher degree of parity across all city parks. The idea is to relieve the General Fund to free up more funds for Police, Local Roads, etc.	Strongly Recommend	2010	Send Back to Committee for Discussion
2	Police	Continue to optimize the OCSD contract for service levels, fees	Strongly Recommend	2009	Send back to Committee for their input.
3	Police	Formally combine Police Millages in 2013 and re-assess scope of services as necessary.	Strongly Recommend	2011	Discuss and consider as a possible long-range goal.
17	Shared Services	Continue to explore shared services with neighboring CVT's and other organizations, school districts, library, RARA, OPC, etc. Especially target capital projects on major systems, IT, etc. projects.	Strongly Recommend	On Going	