# **Residential Streets Ad-Hoc Committee**

# **Residential Street Program**

July 22, 2005

RE: Report and Millage Proposal

#### Members of City Council:

The millage and policy proposals that are the subject of this Report come before City Council on behalf of the 14 named members of the Residential Streets Ad-Hoc Committee (the "Committee"). The Committee was formed in January 2005 for the purpose of investigating issues of policy, procedures, and funding of the maintenance and repair of our city's local road network.

The findings of our numerous investigations and analyses are best summarized in the formal proposal, which follows. In support of the proposal, a summation of our due-diligence is included herein and begins on page (to be added in the near term).

We respectfully request the City Council accept our findings, and that you vote to approve our proposal, thereby causing to place the millage question on the November ballot and acting upon the policy and resolution requests.

### Respectfully Submitted,

Gary Elliott Paul Franklin Ben Jones

Mike Kaszubski Dave Kibby Brenda Mueller

Dennis Mueller Jerry Romito Don Ruff Tom Satkiewicz John Strzalka Beth Tilove

Henry Ware Bill Windscheif

## **Residential Street Program Funding Proposal**

Our funding proposal consists of five (5) integrated parts (collectively the "Funding Proposal"). Part 1 is a millage request of the voters; Part 2 proposes a new policy with respect to Debt Service Payments; Parts 3 & 4 propose temporary changes of policy; and Part 5 refers to funding derived from Act 51, and involves no changes. Please note that Part 1 is the only part that requires voter approval. Parts 2, 3, and 4 require your approval.

#### **PART 1** – Millage Request:

A 10-year, graduated millage, beginning at 1.5 mills in 2005 and increasing by .33 mills each year thereafter, until a maximum levy of up to 2.75 mills is reached, which is estimated to be in year 2010. The tax would be assessed at no more than 2.75 for the remaining five (5) years of the proposal.

• This will generate approximately \$5.1 million in the first year.

### **PART 2** – Debt Service Payments:

Decrease the transfers out from the Local Road Fund to the Debt Service Funds. The Debt Service Funds' fund balance will be used to offset the decreased transfers.

• This will generate approximately \$400,000 to the Local Road Fund in the first year.

#### **PART 3**—Capital Improvement Fund:

Approve a temporary (2 year) redirection of General Fund monies from the Capital Improvement Fund to the Local Road Fund, equaling one-half mill in 2006 and one-quarter mill in 2007.

• This will generate approximately \$1.7 million in the first year.

#### **PART 4** – Major Road Fund:

Approve a temporary (4 year) redirection of General Fund monies from the Major Road Fund to the Local Road Fund, equaling one-half mill in each of 2006 and 2007, and a quarter-mill in each of 2008 and 2009.

• This will generate approximately \$1.7 million in the first year.

#### **PART 5** – ACT 51:

Utilize the portion of Act 51 monies that are contributed to the Local Road Fund.

• This will generate approximately \$1.2 million in 2006.

#### **Funding Proposal Totals for Year One**

Part 1 – Millage Request	\$5.1 million
Part 2 – Debt Service Funds	.4 million
Part 3 – Capital Improvement Funds	1.7 million
Part 4 – Major Road Fund	1.7 million
<u>Part 5 – Act 51</u>	1.2 million

Total -- \$10.1 million

# **Proposed Ballot Language**

In order to pay costs associated with the maintenance (including snow and ice removal), repair, resurfacing, and reconstruction of local residential streets and bridges, shall the City of Rochester Hills levy a new millage for a period of ten (10) years of up to 1.5 mills (\$1.50 per \$1,000 of Taxable Value) the first year, and levy an additional .33 mills (\$0.33 per \$1,000 of Taxable Value) beginning in the second year and each year thereafter until the millage reaches, but does not exceed, a maximum amount of up to 2.75 mills, on the taxable value of all property assessed for taxes in the City of Rochester Hills? If approved, the estimated amount of revenue that will be collected in the first year, if the millage is levied in full is \$5,102,964, and in the second year and each additional year thereafter an additional \$1,122,652, when the maximum millage of up to 2.75 is reached.

# Residential Street Program Policy Proposal

There are certain policies which are integral to our Proposal. The Committee strongly urges City Council to act on the following requests:

- 1. Adopt a written statement of the definitions, policies, and guidelines that will govern Residential Streets Program maintenance, repair, resurfacing, and reconstruction during the time covered by the Millage.
- 2. Adopt a written policy for snow and ice removal that will be enacted in 2005 and remain in effect for a minimum of ten (10) years. Further, we recommend that staffing and policies that were in place in 2003 be reinstated.
- 3. Adopt a written policy that there will be no use of SAD's as a means of funding the maintenance, repair, resurfacing, or reconstruction of residential streets during the life of the Millage, except those roads going from gravel to asphalt or as outlined in DPS Specifications.
- 4. Within the Residential Streets Program, we recommend a policy that in cases where 100% of the roads in a subdivision are slated for reconstruction, the replacement road surface will be asphalt per the DPS Specifications, even if the original streets were of concrete.

## **Residential Street Program Resolution Proposal**

The Committee urges City Council to approve the following Resolutions in connection with this Proposal.

- A. The Committee requests that the City Council approve a Resolution that the City of Rochester Hills engage, as soon as practical, a firm to help in the development and production of informational and educational materials to be used extensively throughout the community in advance of the November election.
- B. The Committee requests that the City Council approve a Resolution recommending that the Residential Streets Ad-Hoc Committee continue to work with City Administration and the Community Development & Viability Committee (CDV) thereby keeping the lines of communication open between the City and its residents regarding the priority and spending of funds generated by the Millage.

# **Summary**

In 2004, a commissioned study to evaluate funding sources and quality issues with respect to the local area road network was completed by the independent consulting firm of Rehmann –Robson. The conclusion of said report, specific to the question of funding options is that the City's Local Road Fund needed an estimated \$10.3 million annually over the next ten (10) years to meet the City's maintenance, repair, resurfacing, and reconstruction needs. The November 2004 millage request of 2.9 mills would have generated appropriate revenue, but the proposal failed. The need for adequate funding remains and is a paramount issue.

Our Committee's proposal incorporates a combination of graduated tax and policy changes. Each of these components and each part of our Proposal is tactically designed to address similar and at the same time different aspects of the funding equation. First, the graduated tax approach starts out at a moderate level and increases gradually in predictable amounts to a specified not –to-exceed level. This incremental financing approach: (i) minimizes the first year impact to taxpayers; (ii) respects the financial limitations certain of our residents face; (iii) allows for prudent financial planning; and (iv) provides a level of funding in year one that begins to address deferred maintenance and repair bringing our roads to a more manageable category. Second, by adopting Part 2, which involves implementing new policy, and Parts 3 & 4, which are temporary changes in policy, the City demonstrates its commitment to its residents by embracing a funding and fiscal policy which limits the financial burden on the taxpayer and fully addresses the short and long term safety and quality issues regarding our residential streets. Note, the millage proposal alone is not sufficient to fund the entire Residential Streets Program.

The net result of our millage and policy request is that the City can go to the voters with a millage request that starts out less, and ends up less than the request made in 2004, while still enabling the City of Rochester Hills to achieve its goal of preserving its infrastructure and providing safe, well maintained residential streets.

# **Closing**

The members of the Residential Streets Ad Hoc Committee received unstinting cooperation and assistance from all key members of the City staff. Additionally, the Mayor has given us full and unwavering support throughout this process. The financial projections attached hereto have been verified by the Finance Director with support from the City's Treasurer/Assessor, the Director of Public Service, and the City Engineer. Every Director, along with the City's Engineering Department and the Supervisor of DPS Operations, provided us with the resources necessary to complete our investigation and craft our Report.

This Report and Funding Proposal represent the outcome of the combined efforts of City staff and area voters. The solutions presented herein were crafted though an extensive series of meetings that involved a straightforward exchange of concerns, criticisms, and ideas. No topic was off-limits, and to the contrary, areas of investigation were offered and encouraged by the staff. This collaboration resulted in a spirit of open-mindedness and compromise that showed respect for every point of view.

We, the under named, request the City Council approve this Proposal, thus placing it on the November 2005 ballot. Further, we encourage you to give it your full and proactive support by undertaking a campaign to educate and inform our citizens of the real need for, and importance of, the passage of the millage proposal.

# Respectfully Submitted,

Gary Elliott	Paul Franklin	Ben Jones
Mike Kaszubski	Dave Kibby	Brenda Mueller
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