

# Compensation Study Final Report

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## Purpose of the Study

- Guide in clarifying City pay philosophy
- Establish internal equity among positions
- Integrate data from external market analysis
- Develop a compensation system(s)
- On-going maintenance
- Update/rewrite job descriptions



### Methodology

- Data Collection
  - 19 Municipalities
  - 127 Positions surveyed
- Department Dir/Supervisor Interviews
- Employee Position Questionnaires
- Employee Interviews
  - Employee survey & focus groups
- Met with unions (except Fire Dept)
- Reviewed Plan with Department Dir.



#### Issues

- Inconsistent placement methodologies among groups/unions
- Internal equity compression
- Job Titles inconsistent with Market
- Career path problems
- Positions in relation to the market
- Common findings



### Recommendations

- Developed Report
  - Salary Schedule
  - Placement
    - Legally defensible system
  - Benefits



