



AUTOMOTIVE TRUCK INDUSTRIAL ENERGIES AGRICULTURE LIFE

Project Presentation April 17, 2017

Who We Are



- Developer, manufacturer and marketer of fastening and assembly solutions
- Created in 1865 by Albert-Pierre Raymond in Grenoble,
 France still privately held business in its fifth
 generation of family leadership
- 152 year history of innovation
- Core values: Collaboration, Innovation, Entrepreneurial Spirit, Value Creation, RESPECT AND PLEASURE
- Global headquarters Grenoble, France
- N. A. headquarters Rochester Hills, Michigan

Key Company Facts



- One culture of a single, family company ("Network")
- 37 independent business enterprises
- 5,900 employees worldwide
- 25 production sites worldwide
- 11 design offices worldwide
- 350 employees involved in R&D projects
- Across the globe, most vehicles contain an average of 500 Raymond parts!

Markets We Serve

Automotive



Energies



Truck



Agriculture



Industrial



Life



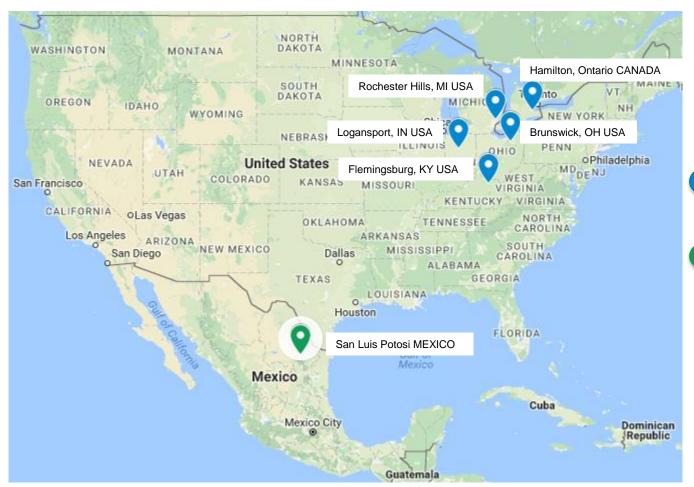
Track Record of Growth



- Company established presence in Rochester Hills in 1987
- 2009 acquisition of Tinnerman Palnut Engineered Products of Brunswick, Ohio 5 plants & 500 employees expanding AR's N.A. presence & diversification into non-auto markets
- 2010 construction of new plastic injection molding and assembly facility in Rochester Hills for subsidiary Rayconnect, \$20 m. investment
- 2013 Rayconnect expansion in Rochester Hills , \$12 m. investment and 60 new jobs
- 2016 purchase adjacent warehouse on Research Drive in Rochester Hills with significant investment underway in renovations and new equipment

North American Footprint









Current Michigan Locations



Auburn Hills

- 2600 Auburn Rd., 20,000 SF, advanced product development & marketing, lease expiring (would move to new bldg.)

Rochester Hills

- 3091 Research Dr., 40,000 SF, mfg. operation, owned
- 3011 Research Dr., 40,000 SF, warehouse operations, owned recently acquired
- 2350 Austin Drive, mfg. operations, owned
- 2900 Technology Dr., IT operations, lease expiring (would move to new bldg.)
- 445 S. Livernois Rd., administrative operations, lease expiring (would move to new bldg.)

Project Parameters



- Consolidation of operations and future growth
- New building construction 40,000-45,000 SF:
 - HQ offices and advanced engineering lab
 - Construct across from Rayconnect HQ to create campus
 - Built to LEED Gold standards
 - Investment of approx. \$10 m.
 - Constructed over two Phases within 3-4 years
- Sites Assessed: Rochester Hills, MI; Brunswick, OH; Logansport, IN; Flemingsburg, KY
- Additional business expansion at Rayconnect site with new machinery and jobs anticipated
- Timing pending approval of state and local incentives

Project Parameters – Phase 1



		•	New	Average Annual Wages
Existing Jobs Retained			63	
Devondale Rd Phase 1	2017-2019	\$5,345,000	22	\$91,600
Relocation from Auburn Hills			16	
Rayconnect - Austin Ave. *	2017-2019	\$5,800,000	27	\$41,500

Total New Jobs in Rochester Hills:

65

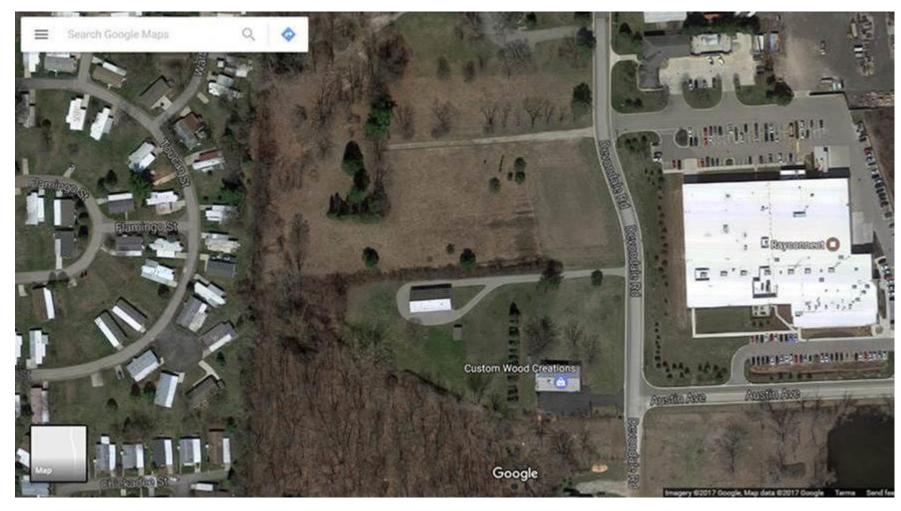
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^{*} The investment at Rayconnect is machinery & equipment and thus not part of this IFT request.

Current Ariel View





Proposed Aerial View - Campus





New HQ - Elevation Schematic (1967)







Company Considerations



- Conservative approach with capital spending, especially given market conditions
- Incentives will help the project to move forward by improving the financial metrics used to justify the Project;
- Incentives will help to offset lower project costs that Company could achieve at its other North American locations – specifically Ohio where 5 year cost gap is about \$4.5 m. (lower labor, construction costs and property taxes)

Incentives Request



Support

- > State offering \$600,000 grant in support of the Project;
- Company is requesting 12 year tax abatement on Phase 1 as local support;
- Company has track record of exceeding performance under prior abatement agreements with City

Future Request

Company anticipates submitting tax abatement request for Phase 2 within next few years



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Thank you for your support.

Chuck Lee President & CEO

Questions?