Rochester Hills 10-24-16



Eagle Ottawa Rochester Hills



Eagle Ottawa Rochester Hills Ltd Rochester Hills, MI 48309 U.S.A.

RH Site: 10.75 acres

Facility: 141,000 sq. ft.

EORH Headcount

Plant: 113

Total Facility: 184

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EORH – People are the Difference

UPWARD MOBILITY

- In 2016, more than 20 people from the plant floor were moved upwards in to the organization.
- Equal opportunities were given to the employees to apply for jobs in other departments.
- Suitable candidates were selected and moved.

HIRING (TEMP VS DIRECT)

- From 2014, the percentage of temps reduced from 85% to 25%.
- More than 40 people have been hired in the plant operations including Production, Quality, Samples, Engineering, Lab, Materials Depts. And Technical Teams.

TRAINING AND DEVELOPMENT

- Development opportunities were increased and more than 200 employees were sent to training and workshops.
- EORH has partnered with MMTC for the following training and workshops.
- Six Sigma Green Belt, Lean Champion, 5S, Lean Manufacturing, Visual Factory, Leadership, PSR, Kaizen etc.,

COMMUNITY SERVICE

As Lear we are stronger then ever / reflected in the slides ahead.

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Employee Engagement - Community Service



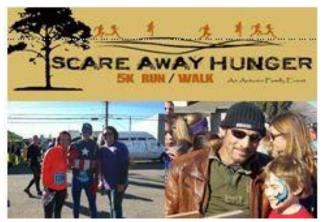














Lighthouse Adopt-a Family-Program

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Employee Engagement - Community Service

Offering employees team building opportunities while positively representing Eagle Ottawa in the community.





- Flexibility
- Convenience
- Satisfaction
- Valuable Skills
- Community Awareness
- Healthy Lifestyle
- Options











PROPRIETARY AND CONFIDENTIAL

2016 Community Service



Team members perform a grounds clean up monthly during the summer months.





October Food Drive



Rochester Hills hosted Grow Detroit's Young Talent in July. Students learned about the company through a plant tour and employee held workshops that are experts in the their field.



Boots on The Ground

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2016 Community Service



Rochester Hills team participates monthly in packing lunches for children in the Rochester Area School district.



Class visit that included music, story time, craft and exercise/dance was held in March. In June, a book drive was held and all books new and used were donated to classrooms and children.



Employees donated both bottled water and cash to aid the City of Flint during their crisis.



Lear Corporation is a platinum sponsor for the Scare Away Hunger 5k.



Construction & Expansion

Undergoing Expansion / Construction

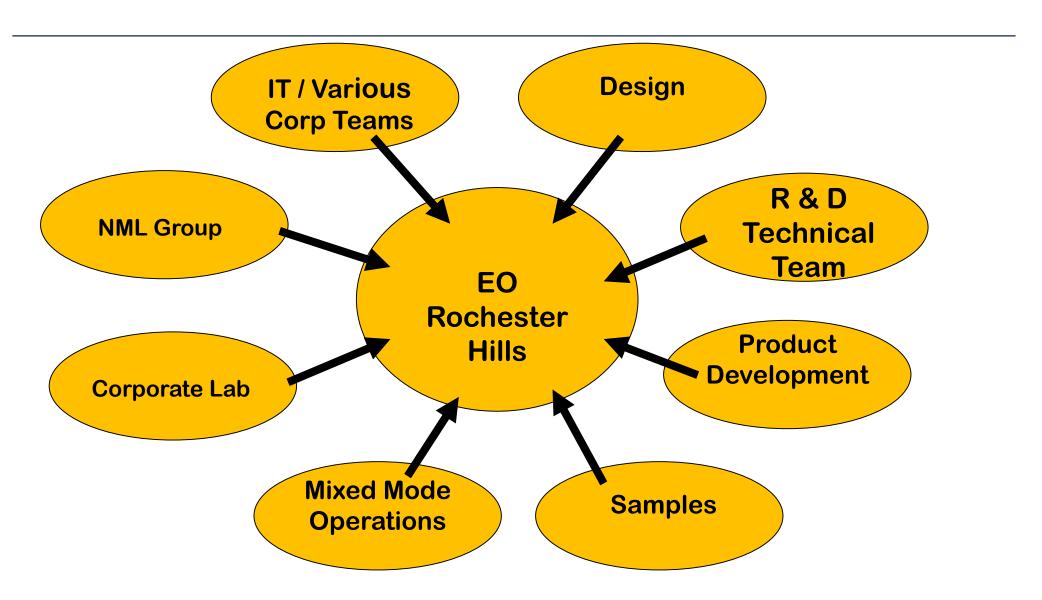




- Recent 16,500-square-foot expansion of the facility.
- The expansion includes workspace for 50 new employees, new prototyping and validation capabilities and new space to "co-create" with customers.



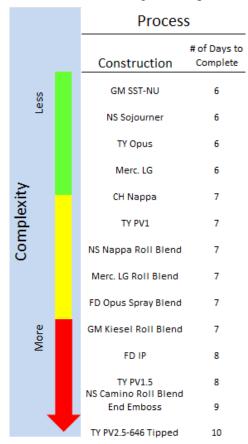
The Big Picture

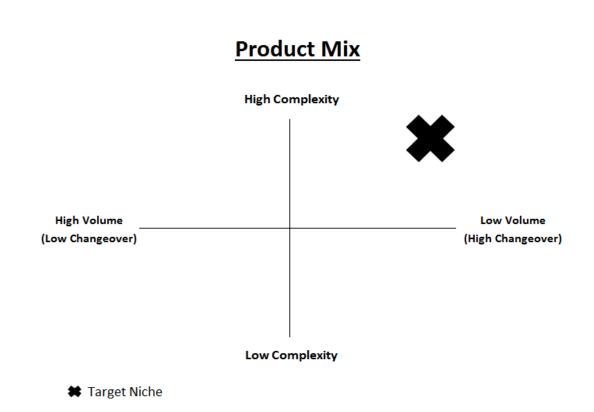


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Order Complexity





The products being transferred, and launched in Rochester Hills are primarily products that fall under a highly complex, low volume product mix.

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IN - HOUSE RESEARCH & DEVELOPMENT

CUSTOMER - CENTRIC & CUSTOMER - FOCUSED DESIGN TEAM



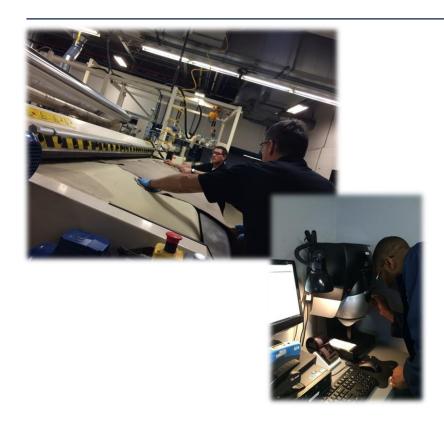




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CUSTOMER - DRIVEN PRODUCT DEVELOPMENT

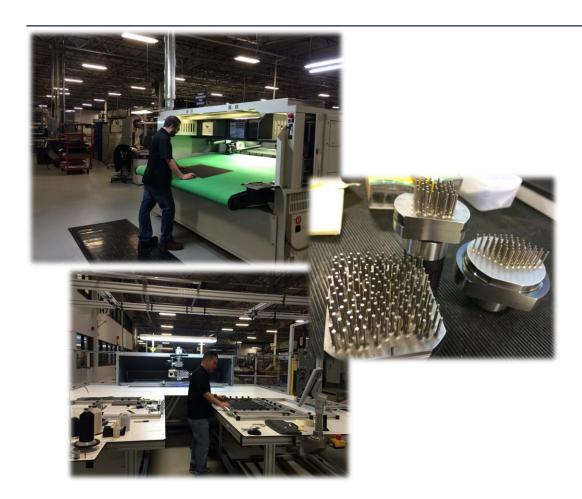
LOW VOLUME – HIGH CHANGEOVER PRODUCT MIX (FLEXIBLE MFG.)



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VALUE ADDED SERVICES

WORLD CLASS LAB FOR TESTING & MEASUREMENTS





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